

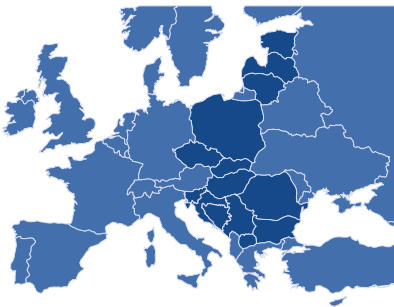
SERVICE OR INDUSTRY NAME

# Central and Eastern European Public Sector Advisory Services

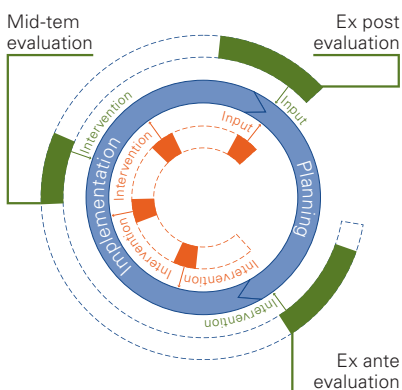
ADVISORY

Almost 20 years have passed since robust economic changes swept through Central and Eastern Europe. The years that followed have seen mass privatisation, large inflows of FDI and huge productivity gains in the private sector. Compared to these developments in the private sector, the public sector has been left behind. Indeed, until recently, it has been arguable that, with a few notable exceptions, little has changed in the past 20 years. However a combination of rising government deficits, a shrinking working population and demands from the tax payer for better value for money has led to government actions.

Providing services across Central and Eastern Europe



Programming cycle



## Background

### Case for change in planning

In the years following the political and economic changes in CEE countries the importance and role of long-term planning and related institutions declined, as many considered them fixtures of the old system. Nevertheless, it is widely acknowledged by private sector market players that long-term planning improves the quality of interventions, monitoring enables better and more efficient implementation and evaluation provides vital information for restarting the programming cycle.

### The importance of planning

Planning, implementation, monitoring and evaluation comprise the basic operational cycle of any private sector entity. The importance of such a systematic approach to public sector programme operation was reaffirmed by the process of EU Accession for many CEE countries.

As EU funding accounts for a huge share of the national development budgets, governments were forced to reorganise

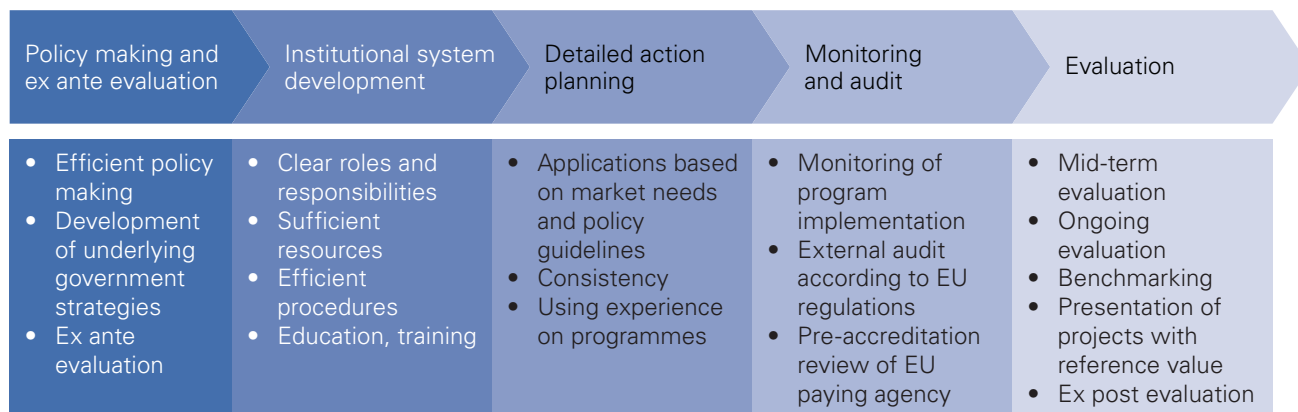
their development activities in order to comply with strict EU criteria, inter alia, operating a programming cycle.

This approach soon dominated national level planning and programming, in a couple of CEE countries as well, and has created the need for developing coherent and consistent national strategies, sectoral and regional strategies to underlie EU related programming.

Institutional system development soon followed the capacity and capability needs arising from this change, while monitoring and evaluation backed up the next rounds of programming.

## What we have done

KPMG in Hungary's Public Sector Advisory Group has supported numerous projects in Hungary and in other CEE countries along the programming cycle. We have exceptionally broad experience in policy making, programme development, monitoring, audit and evaluation.



## KPMG Public Sector Advisory Group

We strive to be the best in everything we do, turning our experience and knowledge into real value for our clients.

KPMG firms are increasingly the business advisors of choice to many of the region's central government institutions and national EU related institutions. Our client base and resources are growing steadily while our public sector related capabilities are becoming stronger.

Our team and CEE-wide network of professionals are dynamic, with experience and in-depth understanding of local and international as well as EU related issues.

We provide services in relation to:

- Policy making and ex ante evaluation
- Institutional system development
- Detailed action planning
- Monitoring and audit
- Evaluation.

### Contact us

**Éva Várnai**, Partner.  
head of Public Sector Services in CEE  
Tel. +36 1 887 7249  
Mobil: +36 70 333 1410  
Fax: + 36 1 887 7392  
E-mail: eva.varnai@kpmg.hu

**János Matolcsy**, Director,  
EU & Government Service  
Tel. +36 1 887 7395  
Mobil: +36 70 333 1497  
Fax: + 36 1 887 7392  
E-mail: janos.matolcsy@kpmg.hu

### KPMG Advisory Ltd.

H-1139  
Váci út 99.  
Hungary

[kpmg.hu](http://kpmg.hu)

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